

Appendix 1



Nottingham Crime & Drugs Partnership Partnership Plan 2015 to 2020 (2018/19 Refresh)

Working together to reduce Crime, Disorder and the misuse of Drugs

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Crime and Drugs Partnership Plan 2018/19

Contents

	PAGE:
Foreword.....	3
The Partnership Board.....	3
Introduction.....	3
The Nottingham Plan to 2020	4
The Commissioner’s Plan.....	4
The Strategic Assessment 2017.....	4
The Partnership Structure.....	5
The Partnership Support Team	5
The Partnership Approach for 2018/19.....	5
Delivery and Performance Framework	8
Targets	10

FOREWORD

Nottingham has made huge strides in recent years in reducing crime, anti-social behaviour and the factors that drive them such as the misuse of drugs and alcohol. Tackling long term issues for the city saw crime fall by more than half between 2006 and 2015, whilst Nottingham has once again been rated as the cleanest city in the UK. Our recent Respect Survey findings also show us that the improvements we have made have been recognised by citizens. Despite these successes there is still more to do to ensure Nottingham is as safe, clean and healthy as it can be. We know that long-term crime reduction is only sustainable by addressing problems locally and by tackling those root causes and that is why Nottingham is committed to a long-term strategy of early intervention and prevention. I am pleased to recommend this plan to you as our method for achieving what I hope you will agree are ambitious targets for the city. The importance of working across agencies is also reflected in this plan as we know that the sustainable change that we need can only be achieved when every organisation with a part to play is working together with our communities.

Cllr Jon Collins, Chair of the Nottingham Crime & Drugs Partnership Board

THE PARTNERSHIP BOARD

This plan has been agreed by our Partnership Board who are:

Nottingham City Council	Nottinghamshire Fire and Rescue Service
Nottingham City Homes	National Probation Service
Nottinghamshire Police	Nottingham Trent University
Public Health	Nottingham City Clinical Commissioning Group
Derbyshire Nottinghamshire Leicestershire & Rutland CRC Limited	

INTRODUCTION

The Nottingham Crime & Drugs Partnership (CDP) is a multi-agency organisation responsible for tackling crime and substance misuse in Nottingham. We are made up of a number of statutory and non-statutory agencies including the Police, Nottingham City Council, the Fire and Rescue Service, the National Probation Service and the Community Rehabilitation Company, Public Health and the Clinical Commissioning Group, Nottingham Trent University and Nottingham City Homes.

We are a statutory partnership under the Crime and Disorder Act 1998, which requires all key agencies in Nottingham to work together to reduce crime, anti-social behaviour (ASB), substance misuse and reoffending. These partnerships are known nationally as Community Safety Partnerships and they were established on the understanding that the causes of crime are complex and that no single agency holds the key to reducing crime and its impact on society. Thus, crime reduction and prevention is not the sole responsibility of the police and the key to achieving long-term and sustainable reductions in offending is through multi-agency working that addresses not only enforcement but prevention as well.

These significant achievements are the result of strong partnership working between all the partners in the Crime & Drugs Partnership. This plan sets out our strategic vision for the future and outlines how we, as a collective group of partners, will continue to work together in order to achieve our objectives.

THE NOTTINGHAM PLAN TO 2020

The Crime & Drugs Partnership is one of the thematic partnerships working towards achieving the inter-agency Nottingham Plan to 2020: Safer, Cleaner, Ambitious and Proud.

In moving towards 2020, the Crime & Drugs Partnership takes the lead on delivery of the 'Safer' agenda of the Nottingham Plan. The Partnership's Board agreed that the targets to measure performance from 2015 to 2020 will be:

- To **reduce the number of victims** through a 20% reduction in victim-based crime
- To **increase recovery from substance misuse** dependency by being 5% above the average rate of successful completions from treatment for the core cities in England.

THE COMMISSIONER'S PLAN

Paddy Tipping was re-elected as the Police and Crime Commissioner for Nottinghamshire, in May 2016. The Commissioner has responsibility for developing and implementing the Police and Crime Plan for Nottinghamshire. The Partnership Plan has been developed with regard to the priorities of the Commissioner. As a result our plan seeks to compliment the work of the Commissioner in making Nottingham safer.

The CDP Partnership Plan aligns to the Police and Crime Plan for 2018-21 which can be found on the Nottinghamshire Office of the Police and Crime Commissioner Website.

THE STRATEGIC ASSESSMENT 2017

The Partnership conducts an annual assessment of crime and substance misuse in Nottingham in order to ensure that we are tackling the community safety issues that have the greatest impact on the city. The assessment looks at levels and patterns of offending and substance misuse so that solutions and interventions can be developed on a robust evidential basis. The assessment includes consultation with communities in order to make sure that we are addressing the issues that matter the most to Nottingham's residents. The Partnership's 2017 assessment is available on our website from April 2018¹. Based on an assessment of threat, risk, harm, volume and the current partnership response, the analysis highlights the following priorities for the city:

- Crime
 - Acquisitive Crime
 - Hate Crime
 - Violence
 - Domestic & Sexual Violence
 - Weapon Enabled Offences
 - Serious & Organised Crime
- Anti-Social Behaviour
- Substance Misuse, including misuse of alcohol
- Reoffending

¹ <http://www.nottinghamcdp.com/performance-policy-and-governance/>

The results of the assessment have shaped our priorities for the next three years and informed our strategic planning so that we can deliver the aims of the 2020 Nottingham Plan.

THE PARTNERSHIP STRUCTURE

The Partnership will be organised for good governance and coordinated action:

- **Partnership Board** – Providing strategic governance of the partnership
- **CDP Executive Group** – Providing a forum for effective problem solving and challenge across a range of themes and locality community safety issues
- **Themed Strategic Groups and Task & Finish Groups** – Coordinating action at an operational level
- **Neighbourhood Action Teams** – Coordinating action with a strong focus on priorities

In response to the Strategic Assessment, partners will continue to address the priorities identified whilst also addressing crime and any emerging issues through a joint problem-solving approach. In order to tackle the most enduring issues, partners will contribute to the development, implementation and review of tactical plans to disrupt, prevent and enforce against people, places and premises that have a disproportionately high negative impact on crime, substance misuse, re-offending and anti-social behaviour.

THE PARTNERSHIP SUPPORT TEAM

The role of the Partnership Support Team will be to continue supporting the Partnership with a clear remit to:

- Identify and implement best practice
- Develop and share expertise to support problem solving
- Contribute to the development of strategic and tactical plans
- Monitor performance, identify risks and provide insight behind the issues
- Provide a coordinating function between agencies and linking to neighbourhood and locality working
- Commission effective services for:
 - Drug and alcohol treatment to support recovery in the community and for offenders
 - Survivors of domestic and sexual violence
 - Those at risk of involvement in and/or exploitation from gang and youth violence
 - Addressing priorities within serious and organised crime

THE PARTNERSHIP APPROACH FOR 2018/19

The Partnership Board agreed the aims, strategy, direction and approach of the partnership in tackling crime, anti-social behaviour, substance misuse and reoffending in Nottingham for the forthcoming year at their meeting on 19th March 2018.

Overall Aims

The statutory aims of the Partnership are to:

- Reduce Crime
- Reduce Reoffending
- Reduce Substance Misuse
- Reduce Anti-Social Behaviour

Performance Management

The headline targets for the Partnership are:

- 20% reduction in victim based crime by 2020²
- Increase the rate of recovery from substance misuse dependency to be 5% above the average for the Core Cities by 2020³

A full performance framework will be used to monitor performance on a regular basis. Details of which are contained at the end of this Partnership Plan.

Strategic Focus

To meet the Partnership's aims, additional focus will be given in 2018/19 to:

² Key performance indicators will be used to manage the city's performance in relation to specific categories of crime. Rates of offending for specific crime types e.g. burglary will be monitored to help manage delivery strategies.

³ The commissioning and management of treatment services will be supported by diagnostic performance measures such as waiting times and referral numbers as well as qualitative feedback from clients.

- Crime – Acquisitive Crime, Hate Crime, Violence, Domestic & Sexual Violence, Weapon Enabled Offences, Serious & Organised Crime
- Anti-Social Behaviour – Demand Management
- Substance Misuse – New Psychoactive Substances & reducing alcohol related harm
- Reoffending – Performance Management

Partners will continue to use an approach that delivers thematic activity and focuses on those people, places and premises that require multi-agency problem solving to resolve. Examples of this include:

- Coordination of thematic Task and Finish groups
- Partnership Tasking
- Neighbourhood Actions Teams working at a local level
- Management of Serious and Organised Crime through the Serious and Organised Crime Board
- Management of Hate Crime and Cohesion issues through the Hate Crime and Cohesion Board
- Professional Information Network to deliver activity in response to New Psychoactive Substances
- Universities undertaking criminal and sociological research and providing pastoral and community liaison support
- Focus on reducing alcohol related harm through the Nottingham City Health and Wellbeing Strategy: Happier Healthier Lives
- Developing and sharing evidence based best practice

This approach has recently delivered results in the following areas:

- The establishment of the countywide Reducing Reoffending Governance Group

Crime and Drugs Partnership Plan 2015 to 2020

- The development of Partnership Tasking
- The Serious and Organised Crime Board has been reviewed and priorities identified

Operational Delivery

The Partnership's operational focus will support high quality service delivery through:

- Commissioning and grant funding high-quality specialist services
- Supporting and facilitating data sharing
- Coordination of initiatives in neighbourhoods that are disproportionately affected by crime
- Delivery of Domestic Homicide Reviews as required
- The investigation of drug related deaths alongside the Coroner

- Supporting the Reducing Reoffending agenda across the Partnership
- Review of the CDP Board and governance arrangements

The Partnership will continue to commission high quality services that meet the needs of Nottingham's citizens through:

- Drug and alcohol treatment to support recovery in the community and for offenders
- Survivors of domestic and sexual violence
- Those at risk of involvement in and/or exploitation from gang and youth violence
- Addressing priorities within serious and organised crime

DELIVERY AND PERFORMANCE FRAMEWORK

The partners will deliver the overall aims of the partnership through their core business and the following delivery mechanisms.

Priority	Area of Strategic Focus	Delivery	Performance Measures
Crime	Acquisitive Crime	CDP Executive Group Partnership Tasking Neighbourhood Action Teams	A 20% reduction in victim based crime by 2020.
	Hate Crime	Hate Crime & Cohesion Board Hate Crime Incident Panel Hate Crime Action Plan Hate Crime Repeat Victimisation Action Plan Neighbourhood Action Teams	The partnership will track volume of the following categories of crime in order to understand the direction of travel and maintain regular and effective performance monitoring:
	Violence	The City Centre Plan CDP Executive Group Partnership Tasking Neighbourhood Action Teams	<ul style="list-style-type: none"> • Arson • Bicycle Theft • Burglary • Criminal Damage • Hate Crime • Homicide • Rape & Sexual Offences • Robbery • Stalking and Harassment • Theft Offences
	Domestic & Sexual Violence	CDP Executive Group Neighbourhood Action Teams DSVA Strategy Group St Ann's and South Locality DSVA Groups Central Locality DSVA Group Safeguarding & DSVA Group DSVA Joint Commissioning Group DSVA Data Group MARAC Steering Group DSVA Voluntary Sector Group Children & DSVA Steering Group Local Criminal Justice Board DSVA Group Domestic Homicide Reviews	

		Multi-Agency Risk Assessment Conference Domestic Abuse Referral Team	<ul style="list-style-type: none"> • Vehicle Offences • Violence
	Weapon Enabled Offences	Knife Crime Team CDP Executive Partnership Tasking Neighbourhood Action Teams	
	Serious and Organised Crime	Serious & Organised Crime Board Serious & Organised Crime Steering Group Serious & Organised Crime Partnership Delivery Group Knife Crime Team Neighbourhood Action Teams	
Anti-Social Behaviour		Complex People's Panel Young Persons' Panels CDP Executive Group Partnership Tasking Neighbourhood Action Teams	
Substance Misuse		Substance Misuse Strategic Framework	Increase the number of people successfully completing treatment to be at least 5% above the Core Cities average by March 2020.
		Nottingham City Health and Wellbeing Strategy: Happier, Healthier lives.	Reduction of alcohol related crime, alcohol related violence and alcohol related ASB. A reduction in hospital admissions for alcohol related causes (<i>as measured by the PHOF narrow measure</i>) to be in-line with the average for the English core cities.

<h1 style="text-align: center;">Reoffending</h1>	<p>Multi Agency Reducing Reoffending Offer Youth Offending Team Multi-Agency Public Protection Arrangements Integrated Offender Management Complex People’s Panel Young Persons’ Panels MARAC Domestic Abuse Referral Team Priority Families Project</p>	<p>A performance framework to be developed based on the strategic priorities of the Board. Performance metrics may be derived from the following sources:</p> <ul style="list-style-type: none"> • Ministry of Justice • Integrated Offender Management • Youth Offending Team • Priority Families • National Probation Service • DLNR CRC • HMP Nottingham • Cohort descriptors for acquisitive crime offenders so that the partnership can understand the effort employed to reduce this crime type

TARGETS AND PROGRESS

Target	Baseline	2015/16	2016/17	2017/18	2018/19	2019/20
Fewer Victims of Crime – A 20% reduction in victim based crime by 2020.	28,021 (Aug 14-Jul 15)	Outturn	Outturn	Outturn	Outturn	Outturn
		26,600	29,084	34,252	-	-
Increased Recovery from Substance Misuse Dependency; to be 5% above the average for the Core Cities by 2020.	N/A (rolling target)	Target	Target	Target	Target	Target
		+5% On the core cities average				